



DEPARTMENT OF THE NAVY
HEADQUARTERS UNITED STATES MARINE CORPS
3000 MARINE CORPS PENTAGON
WASHINGTON, DC 20350-3000

IN REPLY REFER TO:
5720
ARSF-F1/12U100314
MAY 16 2012

MR JASON SMATHERS
MUCKROCK NEWS
DEPT MR 1076
PO BOX 55819
BOSTON MA 02205-5819

Dear Mr. SMATHERS:

SUBJECT: FILE NUMBER HQMC-201100693

This refers to your August 26, 2011, Freedom of Information Act (FOIA) request by which you seek to obtain copies of the CMC Monthly report generated for August 2011. This also follows-up my subsequent emails informing you of the status of your request. Our last email correspondence to you was May 4, 2012.

Please be advised that we conducted a Headquarters search of files pertaining to the Director, Marine Corps Staff (DMCS). However, we learned that the search efforts entailed more than just DMCS files but also involved a search of all HQMC Department/Divisions for their input documents. However, as a result of that search, the Headquarters personnel identified and retrieved a 40- page CMC Monthly Report of August 5, 2011, as being responsive to your request.

Review of the August 5, 2011, CMC Monthly Report revealed that it contains executive privilege, inter-agency, pre-decisional or subjective opinions and recommendations that if disclosed, would chill the free and candid exchanges of advice and recommendations during the Agency's decision making process. Accordingly, since this type of information is exempt from FOIAQ disclosure [5 USC 552(b)(5), as amended], the applicable information have been redacted and is denied.

Finally, the August 5, 2011, CMC Monthly Report has two pages that contain information that is generated by the Department of the Navy. The U.S. Marine Corps does not have administrative control of the information. Instead, its management and public release is determined by the DON personnel. In an effort to assist you, I have transferred the two pages containing Navy-originated information to the Chief, Naval Operations, Department of the Navy, FOIA/Privacy Policy Branch (DNS-36), 2000 Navy Pentagon, Washington, DC 20350-2000. You may expect a reply from that official.

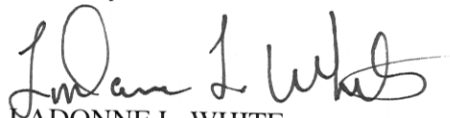
In view of the above, you may consider this an adverse determination that may be appealed in writing to the Judge Advocate General (Code 14), 1322 Patterson Avenue SE, Suite 3000, Washington Navy Yard, DC 20374-5066. Your appeal, if any must be postmarked within 60 calendar days from the date of this letter to be considered and should include a copy of the initial request, a copy of this letter, and a statement indicating why you believe your appeal should be granted. I recommend that your appeal and its envelope both bear the notation "Freedom of Information Act Appeal."

5720

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There are no fees associated with the processing of your request. Questions concerning this action may be directed to Ms. Mary Malone of my staff at (571) 256-8633 (direct) or (703) 614-4008. I am the official responsible for this determination.

Sincerely,

A handwritten signature in black ink, appearing to read "LADONNE L. WHITE", written in a cursive style.

LADONNE L. WHITE

Head, FOIA/PA section (Acting)

Security Programs and Information Mgmt Branch

Administration and Resource Mgmt Division

Enclosure



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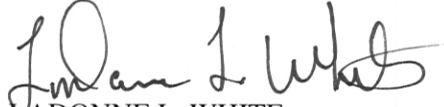
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LADONNE L. WHITE

Head, FOIA/PA section (Acting)

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ENCLOSURE

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CMC Monthly Report 5 August 2011

Tab (1)	<u>Highlights</u>
Tab (2)	<u>Director Marine Corps Staff</u>
Tab (3)	<u>Aviation</u>
Tab (4)	<u>Combat Development and Integration</u>
Tab (5)	<u>Command, Control, Communications, and Computers</u>
Tab (6)	<u>CMC Counsel</u>
Tab (7)	<u>Intelligence</u>
Tab (8)	<u>Installations and Logistics</u>
Tab (9)	<u>Judge Advocate</u>
Tab (10)	<u>Marine Corps Recruiting Command</u>
Tab (11)	<u>Manpower and Reserve Affairs</u>
Tab (12)	<u>Public Affairs</u>
Tab (13)	<u>Plans, Policies and Operations</u>
Tab (14)	<u>Programs and Resources</u>
Tab (15)	<u>Safety Division</u>
Tab (16)	<u>Marine Corps Systems Command</u>

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Highlights

Camp Lejeune Drinking Water:

- CL assisted in responding to various inquiries and in coordinating with the Department of the Navy (DoN) to facilitate a strategic communications plan and other initiatives.

Robinson Class Action Case- Individual Complaints:

- CL is assisting the local command in processing the numerous complaints and coordinating the processing with DoN (ASN(M&RA)).

CMC Counterpart Visit – Peruvian Marine Corps (11 August 2011)

- SPD to support PLU with coordination of lodging, transportation and other logistical requirements as needed for execution of principal's agenda.
- Principal's agenda includes Pentagon Tour, Office call with CMC, dinner with CMC.

CMC GOH – Montford Point Marines (26 August 2011) (Washington DC)

- SPD in direct contact with Montford Point Marines to coordinate all travel and lodging requirements for all out-of-town guests of honor.
- SPD has established a room block at the Courtyard Marriott Nationals Ball Park.
- SPD has coordinated commercial transportation for all official events associated with Evening Parade on 26 August 2011.

Medal of Honor Presentation (7 September 2011) (Washington DC)

- SPD in direct support of MOH working group to assist with coordination of travel, lodging and local transportation for awardee and immediate family.
- SPD has established a room block at the Sheraton National Arlington for awardee, family and invited guests.
- SPD in attendance of weekly MOH working group meetings to continue support, coordination and execution of events associated with MOH presentation.

[Return to the index](#)

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Director Marine Corps Staff

Executive Off-Site (18 - 21 July 2011) (Washington D.C.)

- The EOS- July has concluded and SPD is currently compiling after actions and closing out financial responsibility statements.

Sergeant Major of the Marine Corps Symposium (1 – 5 August 2011) (NCR)

- The SMMC Symposium 2011 has concluded and SPD is currently compiling after actions and closing out financial responsibility statements.

CMC Counterpart Visit – Peruvian Marine Corps (11 August 2011)

- SPD to support PLU with coordination of lodging, transportation and other logistical requirements as needed for execution of principal's agenda.
- Principal's agenda includes Pentagon Tour, Office call with CMC, dinner with CMC.

BGSOC (22-27 August 2011) (Washington, DC)

- Bolger Center in Potomac, MD is selected venue for event.
- Contracting for selected venue is in place, through assistance from the Regional Contracting Office in Quantico.
- Registration for BGSOC complete.
- Agenda development and logistical support coordination is in final stages.
- Final walk through and support coordination scheduled for 9 August 2011.

CMC GOH – Montford Point Marines (26 August 2011) (Washington DC)

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Marine Leaders of the American Conference (29 August – 2 September) (Lima, Peru)

- Marine Forces South (MARFORSOUTH) is executive agent for this conference Co-Hosted by CMC in Lima, Peru.
- One project officer and one admin/log support Marine from SPD will support MARFORSOUTH with development, coordination and execution of spouse program.
- SPD attended final planning conference from 18 – 22 July 2011 in Lima, Peru.
- SPD to support PLU/Marine Forces South with development, planning and execution of the spouse agenda for the Marine Leaders of the Americas Conference in Lima, Peru.

Medal of Honor Presentation (7 September 2011) (Washington DC)

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- SPD in attendance of weekly MOH working group meetings to continue support, coordination and execution of events associated with MOH presentation.

Executive Force Preservation Board (21 – 22 September) (Quantico)

- SPD to support Safety Division with coordination of lodging, conference space, audio visual support, and other logistical requirements as needed.
- Conference meeting spaces reserved at The Clubs at Quantico
- Lodging block reserved at The Crossroads Inn

USMC/USCG Staff Talks (26 – 27 September 2011) (NCR)

- SPD supporting PP&O with coordination of lodging, conference space, audio visual support, and other logistical requirements as needed.

General Officer Symposium (10-14 October 2011)(Quantico)

- An Initial Planning Conference will be held on 18 August in Quantico, VA. In attendance will be all the key planners from MCB Quantico, MCCDC and HQMC
- Planning and execution will be modeled after the 2010 GOS.
- A “save the date” message and venue change was sent out to all attendees and spouses on 8 July 2011.

NATO Defense College Visit (30 October-8 November) (Washington, DC; New York, NY; Norfolk, VA)

- Initial contact to supporting units has begun and agenda for principals and spouses is under development.

Spirit of Hope Award Ceremony (15 November 2011) (Washington DC)

- SPD in support of Wounded Warrior Regiment with coordination of orders, travel, lodging and transportation for Mr. Ronald Kats, the 2010 Award Recipient.
- In addition to award presentation, the official agenda will most likely include a Pentagon Tour and a dinner hosted by CMC and Mrs. Amos.
- All details to be worked out with Wounded Warrior Regiment and CMC Protocol.

[Return to the index](#)

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Aviation

APP

- **POM 13 Budget**
 - POM 13 budget submitted 29 July. OSD led efficiency teams are expected to commence work during August. OSD issue teams will take up tasking in September. Alt POM draft will be used by OSD CAPE to shape final POM 13 budget.
 - TACAIR working group will continue to work efficiencies and offsets through the coming months.
- **CMC Media Event NAS Patuxent River**
 - 29 July 2011 the Commandant hosted a Media Day at NAS Pax focused on JSF and specifically F-35B STOVL. Event originally included CODEL group, but they cancelled at last minute. CODEL event will be rescheduled for later date with a larger audience expected. Media was transported to Pax in MV-22s and were afforded the opportunity to observe F-35B flight operations. Event overall was a solid success.

APW

- SRP (Software Reprogrammable Payload) demonstration being conducted at the Naval Research Laboratory from 4 Aug through 12 August. Demonstration includes full lab demo of multi-channel radio relay, SINGARS relay, and low-data rate internet provider (for imagery and text). Demonstrations are being conducted for: BGen Lee and BGen Thomas (AVN), BGen Kelly (SYSCOM), BGen Nally (C4I), PMA-234, PMA-263, HQ Army EW and LtGen Trautman (Ret).
- Intrepid Tiger II pod (ALQ-167) Technology Demonstration being conducted to show communications jamming and broadcast communications; a Joint DT/OT Quick Reaction Assessment (QRA) with flight test effort begins 12 Aug and lasts approximately 8 weeks.
- The H-1 Program Manager and APW-53 will be attending a meeting 10 August 2011 between OSD-P and State Department Reps and congressional staff members from the House Foreign Affairs Committee (HFAC) and Senate Foreign Relations Committee (SFRC) to discuss the directed sale of AH-1Ws to Turkey. In an effort to mitigate any impact upon the shortfall experienced within the active component, the Marine Corps has determined that the aircraft required in support of this FMS case will be sourced by the Reserve Component (RC).

APX

- **Cargo Unmanned Aircraft Systems (UAS).** APX coordinated a Memorandum of Agreement (MOA) with NAVAIR, CNAF, 2d MAW, and 3d MAW for support to unmanned K-MAX helicopter. A Quick Reaction Assessment (QRA) is planned for 15-23 Aug at Yuma Proving Ground (YPG). Expect 3d MAW to accept aircraft reporting responsibility following the QRA.
- **Airborne Command and Control (C2).** NAVAIR successfully completed flight testing of MAGTF C2 Airborne Pallet System/Special Airborne Mission Installation and Response System (MAPS/SABIR). The system has been installed aboard a 1st MAW KC-130 aircraft and will provide III MEF with a robust airborne C2 platform.

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ASL

- **Japan MV-22 Basing Environmental Review:**
 - Continued close monitoring this month, on track for CY12 completion.
 - [REDACTED] (b)(5) PRE-DELIBERATIVE
 - [REDACTED] (b)(5) PRE-DELIBERATIVE
- **J**
 - [REDACTED] (b)(5) PRE-DELIBERATIVE
- **T-**
 - Anticipated start date is 22 Aug with expectations of completing all training on 26 Aug 2011.
 - MALS-14, 26, 29, 31, MWSG-27 and MACG-28 will embark personnel to support operational load training of Mobile Facilities, operations of the WSC-6 Comm suite and operational use during this event.

ASM

- Marine Aviation Centennial: Aviation Illustrated History book due to the USMC on 11 August.
- MV-22 Manpower Summit: 23-24 August, Quantico.
- ASCO: Providing continued support for air shows, flyovers and VIP lifts.

[Return to the index](#)

Combat Development and Integration

Training and Education Command

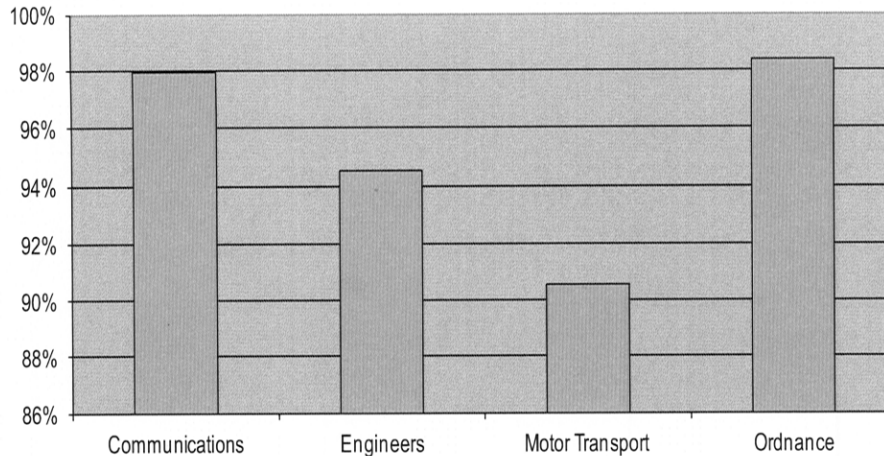
- PTP being conducted :
 - Summer Mountain Leaders Course 2-12, 25 Jul-02 Sep
 - Mountain Scout Sniper Course 4-11, 25 Jul-11 Aug
 - Mountain Comm Course 6-11, 25 Jul-08 Aug
 - Animal Packers Course 4-11, 25 Jul-09 Aug
 - Mountain Medicine Course 3-11, 25 Jul-05 Aug
 - Mountain Exercise 7-11, 10-27 Aug
 - EMV 7-11 (3/7, 2/4, 2, 11, CLR-1, CLB-1, 2nd Sup Bn, 3rd CEB, VMM-365, HMLA-469, VMA-223, Omega 234/452, VMU-1, MWSS-271) , 15 Jul-12 Aug
 - Partner Mentor Team 7-11 (3/7, 3/3, 2/11, CLB-1), 29 Jul-26 Aug
 - WTI 1-12, 2nd Freeze 01-05 Aug
 - OEF LL Trip 08-26 Aug
 - MAWTS-1 Fleet Support week 10-26 Aug
 - TTECG SOP Re-Write: EMV Binder Update ; Safety Handout Review; HMMWV School; Coyote School; Role Player Academy; Course Curriculum Review Board (CCRB); Leave Block (TBD), 13-26 Aug
 - COIN 6-11, 15-19 Aug
 - ATG, 1st Tanks 100 Pax, 15-26 Aug
 - RSO&I MV 8-11, 27 Aug-01 Sep
 - PalmFex 4-11, 28 Aug-17 Sep
 - EWTGPAC TACP 6-11, 29 Aug-02 Sep
 - Spartan Resolve 5-11 Academics, 29 Aug-02 Sep
 - WTI 1-12, 3rd Freeze 30 Aug-10 Sep

VIP visits:

- MCEF (Marine Corps Executive Forum), observe and participate in MACE and WTBN training, 5 Aug
- SES Mr. Joseph J. Angello, Jr, Director Readiness Programming, Observe COIN 08 Aug
- LtGen Dennis Hejlik, Commander U.S. Marines Forces Command , Observe CHB-4, 08-12 Aug
- EXFOB-11 VIP Day, 16 Aug
- SES George Sohlhan, ONR Code 30 Department Head, Observe and participate in TBS and WTBN training, 25 Aug
- The Training and Education Continuum:
 - MCCLL released the Infantry Battalion Operations report in Afghanistan for the month of July.

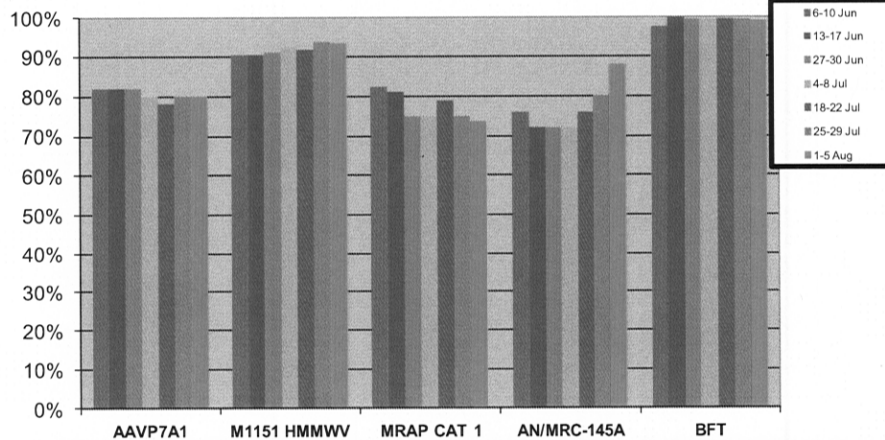
Overall MV Equipment Readiness

By Equipment Type



1-5 Aug

MV Critical Equipment Readiness



Nomen	Trng Rqt	Available	Deadline	Shortfall	Readiness
AAVP7A1	50	50	10	0	80%
M1151A1 HMMWV	109	137	9	-28	93%
MRAP CAT 1	103	80	21	23	74%
AN/MRC-145A	25	25	3	0	88%
BFT	306	298	2	-2	99%

Deadline:

- (10) AAVP7A1
- (09) M1114
- (21) MRAP CAT
- (03) AN/MRC-145A
- (02) A9001 BFT

Marine Corps War fighting Lab (MCWL)

- **[FOUO] Senior Integration Group (SIG):**
 - SecDef Task Force co-chaired by Dr. Carter (OSD/AT&L) & LtGen Neller (JCS/J3), to address streamlining military Service efforts to defeat IED's
 - USMC Principals: LtGen Waldhauser (DC, PP&O) and LtGen Flynn (DC, CD&I)
 - USMC Subject Matter Expert (SME): Col Schutz (MCWL, CIED Div Dir)
 - 22 July 2011: BGen Berger (PP&O) attended as the USMC principal along with LtCol Fuller (MCWL CIED) and LtCol Hixson (PP&O POG)
 - Detailed notes available via PP&O (SIPR)
 - Next SIG scheduled for 19 August 2011
- **[FOUO] IED Detector Dogs (IDD):**
 - Successful K2SI 2.0 Kick-off meeting on 7 July 2011, in Southern Pines, NC
 - IDD 2.0 - ONR (Code-30), MCWL CIED
 - JIEDDO approved funding (\$7.3M S&T), first installment of \$1.1M received.
- **[FOUO] Senior Resource Steering Group (SRSG):**
 - NSTR
- **[FOUO] Joint Integrated Process Team (JIPT):**
 - Approved Initiatives
 - Tier 2 Pelvic Protection approved 29 June 11, for \$19M, funding sent to RC-SW for immediate purchase
- **Expeditionary Warrior 2012 (EW12) USMC Title 10 Wargame:**
 - Draft Theme: Response to escalating crisis by forward deployed Naval Force requiring employment of an expeditionary middleweight force.
 - Draft Purpose: Assess and identify challenges and opportunities in a sea-based MAGTF's ability to execute immediate crisis response in a 2024 A2AD environment, in order to enable follow on joint/combined force.
 - Draft Objectives: Identify required capabilities/gaps in 2024 MEU with a fly-in MEB:
 - Assess viability of 3-ship ARG, within the framework of the "lighten the MAGTF initiative"
 - Define MPF (specifically, T-AKE) role in forward-deployed and sea based Naval/MAGTF operations
 - Define the manpower and C2 requirements for a regional fly-in MEB CE and its critical joint elements

[Return to the index.](#)

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Command, Control, Communications, and Computers

NSTR

Return to the index.

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CMC Counsel

Attorney-client privileged and work-product privileged information

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Relocation to Guam:

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(b)(5)

[Return to the index.](#)

Intelligence

Airborne ISR Capabilities Development

- During July, the DIRINT formally requested Assistant DC/A, Director, CDD, and Director C4 support in determining future Marine Corps airborne ISR requirements in preparation for POM-14 and post OEF-A. The goal is to mitigate three areas of concern via an expedited capabilities based assessment involving all MAGTF stakeholders:
 - The sundown of the F/A-18, AV-B and the EA-6B platforms
 - No funded, baseline capabilities for Joint Strike Fighter to fulfill the aerial reconnaissance functions these legacy platforms have provided the MAGTF
 - Uncertainty over Unmanned Aircraft Systems ISR capabilities to support MAGTF operations
- Near-term actions:
 - A cross-functional Airborne ISR Working Group to define MAGTF airborne ISR requirements and establish a strategy and governance process to prioritize ISR payloads development and integration
 - Focused effort on advocating USMC ISR requirements for Joint Strike Fighter block-4 upgrades
 - A MCCDC sponsored 6-month comprehensive MAGTF Sensor Study (air and ground) to inform the Airborne ISR Working Group

Counterintelligence Support

- During July, Intelligence Department representatives met with representatives of MARFORCOM, MARFORSOUTH, MARCENT and II MEF to refine DIRINT's counterintelligence (CI) strategy in support of the MAGTF, the Service Components and Service-level protection.
 - For the Supporting Establishment, Marine Corps CI elements will be embedded in the Naval Criminal Investigative Service (NCIS) field offices aboard or in the vicinity of the supported base.
 - All staff representatives acknowledged the importance of improving CI support and the challenge of balancing limited resources between the operating forces and the Supporting Establishment.

Marine Corps Intelligence Activity

- MCIA provided MajGen Garza briefings on Afghanistan and support to MajGen Garza's brief to the Seniors Officers Course at the MAGTF Staff Training Program.
- MCIA Support to Operating Forces
 - Geospatial Intelligence Directorate provided corridor vulnerability analysis in support of II MEF Fwd.
 - Analysis Directorate supported pre-deployment briefs for SPMAGTF-12; 22nd MEU daily Libya Open Source intelligence products focusing on Libyan regime intentions, the capabilities of opposition forces, and the humanitarian situation; and an extensive assessment on Kajaki for II MEF FWD's operational planning process.

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- During July, MCIA's Weapons and Technology Division's Amphibious Warfare analyst attended the Amphibious Operations Summit in Washington, DC and the U.S. Navy's Title X Global 11 Wargame at the Naval War College in Newport, RI.
 - Agenda items for the Amphibious Operations Summit included:
 - OPNAV N85 lead Mine Warfare Symposium on the current threat, mine counter-measures, and the future of mine warfare.
 - Amphibious operations, particularly as it relates to Anti-Access/Area Denial threat across the Range of Military Operations (ROMO).
 - The overview of U.S. Navy and U.S. Marine Corps perspectives, as well as global views of amphibious operations, will help focus MCIA expeditionary analysis.
 - Global 11 Wargame:
 - Focused on requirements to establish sea control to enable prosecution of a Joint Forcible Entry Operation.
 - MCIA provided both Red and Blue analytical support to the wargame.

[Return to the index.](#)

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Installations and Logistics

**USMC Ground Equipment Attrition Report
August 2, 2011**

Item	OEF data from Aug 25, 2008 to present			
	Destroyed		Damaged	
	Qty	Δ	Qty	Δ
Comm/Elect	902	34	333	5
Environmental Control Units	23		1	
Construction Equipment			2	
Engineering Support Items	468	21	56	3
Mobile Electric Power	47	9	15	
Material Handling Equipment	10	2	12	
Containers	8			
HMMWV	2		11	
Uparmored HMMWV	96		370	1
Logistics Vehicle System	4		73	
MTRV	44		69	
5-ton Trucks				
Trailers	43	2	108	2
MRAP	105		124	
AAV				
LAV	3		18	
Avenger				
Small Arms	181	15	409	3
Javelin CLU			11	
Tanks			2	
Tank Retriever				
Howitzer			1	
Optics	766	191	1598	
AVLB				
Total	2702	274	3213	14

Δ = change since 07/01/11

EOD Resiliency Training Status

- I&L is preparing, ICW Combat Operational Stress Control (COSC) Section and II MEF Fwd/MARCENT, to conduct the next Third Location Decompression (TLD) at the USAFE Deployment Training Center (DTC) during September/October for upwards of 153 EOD and Personnel Recovery Platoon (PRP) personnel from OEF 11.2.
- The increase in numbers from the first pilot course in April is due to the additional MWSS EOD personnel, PRP, and increased MLG EOD personnel.
- I&L coordinated the increased census with USAFE, and plan to release the concept of operations message in early August for conduct of the TLD.

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Global Combat Support System – Marine Corps Update

- GCSS-MC entered FUE at III MEF on 16 March 2010 and is continuing to perform its basic supply, maintenance, and asset tracking functions.
- On 28 May 2010, the Milestone Decision Authority granted Milestone C and to proceed with Operational Testing.
- On 28 September 2010, MCOTEA's Operational Test Report characterized GCSS-MC as Operationally Effective, Operationally Suitable, and Operationally Survivable.
- On 18 November 2010, the ADM was signed by the MDA, Mrs. Beth McGrath. The ADM authorized a total of 10,000 users for the system for FY11.
- During the week of 23 May 2011, coordination for the GCSS-MC OEF Site Visit from 4 - 24 June 2011 continues. There are currently no critical show-stoppers in preparation for this event.
- During 16 – 18 May 2011, the GCSS-MC OEF assessment team (comprised of LPV and MCSC personnel) conducted a series of meetings with the MARCENT G-4/G-6 to determine the feasibility of deploying GCSS-MC in-theater.
- Total Force Implementation (TFI) for GCSS-MC is scheduled to begin 15 Sep at I and II MEF.

Marine Corps Logistics Command Forward (Fwd)

Highlights:

- Army Materiel Command (AMC): Preparing to support any surge within the AO. Current personnel strength has grown from 28 to 98 with a target of 225 for FY12.
- Continuing to refine AMC refurb/refresh maintenance requirements with II MEF (Fwd), to include overseeing the generation of Class IX parts block for 100% replacement parts support, and addressing AMC's capacity growth at Camp Leatherneck to support MARCENT's Equipment and Readiness Sustainment Plan (ERSP).
- Continuing preparations for OEF Retrograde Proof-Of-Principle (POP) via 3d Battalion, 4th Marines.
- LtCol (O-5) took command of MCLC Forward in Afghanistan July 2011.
- **RESET PLANNING**
- MARCENT, OEF MAGTF, HQMC (I&L, PP&O), MCLC have been planning for OEF redeployment and retrograde for several months with multiple MARCENT hosted conferences having been concluded to include a 11-17 July Transportation Conference.
- Since being assigned EA for Reset, multiple level-setting meetings have occurred with stakeholders to include 25-26 July MARCENT / MCLC synchronization meeting, followed by a 27-28 July I&L LP / MCLC synchronization meeting.
- CG MCLC held an IPR with DC I&L on 3 August with a follow-up tentatively scheduled for 11 Aug.
- Reset was also a focused topic at the MCLC Leadership Conference held in Albany this week where representatives from HQMC, MARCENT, II MEF (Fwd), and MCSC were in attendance.
- The next major events will be the MARCENT R4 Conference in Bahrain scheduled for 15-19 August, followed by a ROC drill at the Flag-level at the end of September.
- MCLC has developed a ConOps that continues to be refined.

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- MCLC is also presently refining processes that will be used to ensure accurate accountability

(b)(5) PRE-DELIBERATIVE

- capability to execute mission tasks.

ANNUAL INSPECTION OF WOUNDED WARRIOR HOUSING

- BUMED provided their "randomly selected" list of Med Hold/Holdover personnel for the 2011 Annual Inspections. All Marine Corps Med Hold/Holdover personnel identified were located at Camp Pendleton and Lejeune.
- The week of 18-22 Jul, LFF participated in the joint HQMC/ BUMED inspection at Camp Pendleton.
- We scheduled the inspection of the Camp Lejeune Facilities in early-Aug. No major findings have developed to date and none are anticipated.

MIRAMAR LANDFILL GAS PROJECT

- A ground-breaking and contract signing ceremony was held 12 July with the Mayor of San Diego, the President of Fortistar (our Contractor), and the CO's of MCAS Miramar & NAVFAC Southwest.
- The 15-year contract is the DON's first use of the authority under 10 USC 2922a to enter an extended power purchase agreement.
- When completed in early 2012, the 3 mega-watt project will provide 50% of the electricity consumed by MCAS Miramar and significantly support our efforts to meet Congressional and SECNAV mandates for renewable energy.

PPV HOUSING RIBBON CUTTING

- Ribbon cutting was held on 4 August at Camp Lejeune as Lincoln Military Housing opens their first homes in a 260 unit community.
- The community will include a new DODEA Elementary School for 500 students, Community Center, Swimming Pool, and Playgrounds.

BASIC ALLOWANCE FOR HOUSING (BAH) FREEZE

- The subject MARADMIN was released on 29 July. This will only freeze pending and future BAH Without Dependent requests for Marines E-5 and below at installations with adequate barracks space available.
- Future policy changes, if approved, could revoke previously approved BAH authorities upon executing PCA and/or PCS orders.
- The Marine Corps Times is reporting on the new policy in what appears to be a neutral and factually correct manner.
- Final MROC decision pending with reference to PCS.

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GUAM MANIZU-FUNDED PROJECTS

- In light of the language in the Authorization Bill prohibiting DoD from spending GoJ funds on Guam until further notice, ASN EI&E and DUSD Policy have held off requesting congressional approval to award a contract for the \$96M Medical Clinic at Apra harbor.
- Instead, NAVFAC Pacific will request that contractors extend their proposals for up to 6 months (through Feb 2012).

[Return to the index](#)

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[Return to the index](#)

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Marine Corps Recruiting Command

Shipping.

- At the end of July, MCRC was +37 regulars above the FYTD requirement.
- At the end of July, MCRC was +148 non-prior service reserve shippers above the FYTD requirement.
- Quality was above CMC standards for both regulars and reserves.

Contracting

- MCRC was +43 contracts over the July requirement of 3,322.
- Quality was above CMC standards for both regulars and reserves.
- August has 23 processing days with the MEPS closed for a training day on 12 August. The MEPS will be open on Saturday 27 August.

Officer

- OCC 207/ PLC Combined (ten weeks) graduates 13 August.
- 2nd Increments PLC (six weeks) graduates 20 August.

Administration

- RS Commanding Officer Selection Board convenes 8-12 August at Quantico.

[Return to the index](#)

FOUO

Manpower and Reserve Affairs

Marine Corps FY11 Projected End Strength: 201,404(Includes 340 3 of 4 Reserves)

- As of 29 July 2011

Enlisted Plans

- 28 Jul 2011 Interview with Marine Corps Times on 2P Sgt Enlisted Career Force Control (ECFC) Policy change
- ECFC MARADMIN final staffing for release
- Current Enlisted Bonus (EB) Obligations (\$12.5M goal for MCRC)
 - \$7.5M of EBs have been obligated for FY11 (60% of EB budget)
- Current EB Expenditures (\$33.4M Forecast)
 - \$18M in EBs have been expended during FY11 (54% of EB Expenditure Forecast)
- Selective Reenlistment Bonus (SRB) liquidated to date \$46M—does not include lateral moves ≈\$21.3M)
- FY11 Retention Mission 13,369; Executed 14,912; 111.5% complete
 - First Term Alignment Plan (FTAP) Mission 6,832; Executed 6,820; 99.8% complete
 - Subsequent Term Alignment Plan (STAP) Mission 6,537; Executed 8,092; 123.8% complete

Officer Plans

- Officer Volunteer Early Release (OVER) – 14 takers/\$149,474 FY11 savings
- 8 Years Commissioned Service (YCS) – 5 takers/\$33,993 FY11 savings

MPMC Savings				
	Takers	FY11	FY12	FY13
OVER	14	\$ 149,474	\$ 126,826	\$ -
8YCS	5	\$ 3,993	\$ 385,251	\$ 203,957
Total		\$ 183,466	\$ 512,077	\$ 203,957

Military Policy Branch

- (b)(5) PRE-DECISIONAL

NOT USMC - DON IS RELEASE AUTHORITY

- Direct Ground Combat Definition and Assignment Rule

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(b)(5) PRE-DELIBERATIVE

all research/study conducted to support establishing Marine Corps positions on DoD

(b)(5) PRE-DELIBERATIVE

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(WISR) for the report to Congress.

- Religious Freedom Restoration Act (RFRA)
 - 14 Jun 2011 - Joint Staff requested Services' recommendation on engagement plan in

(b)(5) PRE-DECISIONAL

IS RELEASE AUTHORITY

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Deployment & Non-Deployment Marine Data 25 July 2011

- Active duty end strength: 200,618
 - Number of Marines who have deployed: 126,327
 - % of end-strength who have deployed: 63.0 %
- Marines with < 1 year Time in Service (TIS): 28,450
- Marines available to deploy: (end-strength less those with < 1yr TIS) 172,168
- % of available population who have deployed: 73.4 %
- # of Marines with multiple deployments: 57,638
- % of Marines with multiple deployments: 45.6%
- # of Marines with > 1 yr TIS who have not deployed: 46,237
 - 40,380 or 87.3 % of the 46,237 are on first enlistment and have < 4yrs TIS
 - 238 are currently stabilized for deployment
 - 5560 are female
 - 3,848 have Infantry MOSs (3,780) of these are on their first tour
 - 7 are stabilized for deployment
 - 1,924 are assigned to Victor/armor units, but not stabilized
 - 1,435 are assigned to Marine Corps Scholarship Foundation (MCSF)
 - 105 are assigned to schools as permanent personnel
 - 3,947 are Administrators (Admin support provided using reach-back technology)
 - 9,245 are in Aviation Maintenance/ Aviation Services MOSs (6000 series)

Recovery Care Coordinator Training

- The Wounded Warrior Regiment's Recovery Care Coordinators participated in a week-long (25 - 28 Jul 2011) training session on the Regiment's assets and programs. Additionally, external subject matter experts provided briefs.
- For Situational Awareness, the Defense Centers of Excellence Introduced the Executive Level Overview of Psychological Health and Traumatic Brain Injury in the Defense Department (Deskside Briefing)
<http://www.dcoe.health.mil/DCoENews/DCoEIntroducestheExecutiveLevelOverviewofPsychologicalHealthandTraumaticBrainInjuryintheDefenseDepartment%28DesksideBriefing%29.aspx>

Fiscal Year 09 Unrestricted Reserve Colonels Selective Early Retirement Board

- Judge has directed that a new selection board be convened and requiring all eligible O-6's, as of Oct 2008, to be considered by the board. DoN lawyers are evaluating the likelihood of success of appealing the judge's ruling.
- Reserve Affair Policy (RAP) preparing for SRB re-do and has coordinated a meeting to be held on 28 Jul 2011 with reps from MMR, MMPR and MMSB to discuss way-ahead.

Active Component (AC) to Reserve Component (RC) Transition

- Provided DMCS with info paper to answer RFIs on draft "Facilitating the Transition from Active to Reserve Service" White Letter.
- Met with MP and MI to discuss the creation of an SMCR direct affiliation separations code in order to facilitate the use of Tricare TAMP for SMCR affiliation. We also discussed the

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possibility of allowing Marines to combine active component and SelRes service to fulfill Post 9/11 TEB service obligation requirements. MP will study the TEB issue further in order to determine the policy provisions for cross-component service obligation.

- Coordinating with RAM and MFR in defining the future of the MobCom's Reserve Transition and Retention Program. Examining mission, concept, tasks, program sponsorship, AR and IMA laydown and OpSponsor relationships. TOECR in the works.

Marine Athletes Take Top Honors

- Varsity Power lifter Sgt David Douglas broke the World Record for his weight class when he bench pressed 738lbs. Currently he is ranked 1st in the Nation and has qualified for the 2011 Mr. Olympia Pro Power lifting Competition.
- Major Dan Hicks, USMC Wrestling coach, named 2010 Greco-Roman Coach of the Year by USA Wrestling
- All-Marine Boxer, Cpl Damarius Russell qualified for the 2011 Pan American games to be held in Guadalajara, Mexico.

Retention

Retention	FY10 FTAP	FY11 FTAP
Total RELMs submitted	6881	6852
FTAP goal	6735	6835
FTAP reenlisted	6819 (101.2%)	6827 (99.9%)
MOS Match	6698 (99.5%)	6722 (98.5%)

Retention	FY10 STAP	FY11 STAP
Total RELMs submitted	7332	8336
STAP goal	6916	6537
STAP reenlisted	7155 (103.5%)	8123 (124.3%)
MOS Match	6278 (90.8%)	6235 (76.8%)

Notes:

1. FY10 FTAP and STAP numbers above are as of this date in 2010.
2. FY10 submissions began 1 July 2009 with executions beginning 1 August 2009.
3. FY11 submissions began 1 July 2010 with executions beginning 1 August 2010.

[Return to the index](#)

Public Affairs

Press Operations

- Mid-July - 10 Aug: DivPA plans to highlight the largest ever Enhanced Mojave Viper exercise and is reaching out to D.C. area media to cover the exercise. Despite progress towards drawdown in Afghanistan, aboard the Combat Center, they are still training Marines for Afghanistan deployments and ensuring they have the core competency skills well-honed as part of a MAGTF.
- 17 Jul - 29 Aug: DivPA is working to secure media coverage surrounding Shared Accord, the first major exercise conducted by MARFORAF in South Africa. Within an overall peacekeeping operations theme, the exercise focuses on Humanitarian Assistance Disaster Response (HADR) operations and combined infantry field exercises.
- 11-20 Aug: DivPA is working to secure media coverage surrounding the Twentynine Palms Energy Expo, which will be held as the USMC continues to seek technologies through our ExFOB process. This event will evaluate: (1) Concentrated solar harvesting technologies to produce power and hot water at remote FOBs, and (2) Technologies to increase tactical vehicle fuel efficiency while exporting power at idle or static conditions.
- 25-28 Aug: Montford Marines will visit Washington, D.C. On 25 Aug, they will participate in interviews to capture their stories of service and history. Additionally, on 26 Aug, they will tour Marine Barracks, have breakfast with the Congressional Black Caucus, and hold a town hall discussion; and on 27 Aug, they will visit the M.C. Museum and have a panel discussion at the Staff NCO Academy.

Community Relations

- 5 Aug: BGen Niel E. Nelson will host the Marine Corps Executive Forum. This Forum will include key influencers from Cleveland and immediate vicinity, to include Cleveland Mayor Frank G. Jackson and Brookpark Mayor Mark Elliot.
- 17 Aug: VMX-22 will provide a board-selected MV-22 static display for the Atlantic City Airshow in Atlantic City, N.J.
- 24-30 Aug: The Twentynine Palms Show Band will be performing during the Alaska State Fair in Palmer, Alaska. The fair has an estimated audience of more than 250,000 annually.
- Continuing coordination with NY PAO and 2D MAW Band for the band's participation at NYC 9/11 memorial events.

Motion Picture Liaison Office: LA

- 26 Aug: Coordinating documentary proposals for Montford Point Marines Day, Evening Parade.
- 28 Aug: EMV documentary shoot with JWT/Original Media—MCAGCC.
- Coordinating request for August to produce documentary on MMFT w/I MEF.
- Finalizing August shoot at MCRD PI for "Secret Access" (History Channel).

Marine Band

- 1 Aug: Arlington Nat'l Cemetery – Full Honors Funeral.

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- 1 Aug: Hyatt Regency Washington on Capitol Hill – Patriotic Opener – 18th Annual Training Symposium sponsored by the Int'l Homicide Investigators Association.
- 2 Aug: Ronald Reagan Bldg. – Patriotic Opener – Financial Management Service Conference Opening Ceremony sponsored by the Department of the Treasury.
- 2 Aug: Women in Military Service to America Mem. – Pre-Sunset Parade reception hosted by OLA IHO The Honorable Richard Blumenthal (CT), United States Senate.
- 3 Aug: Marine Barracks Parade Deck – Retirement ceremony for General James E. Cartwright, USMC, Vice Chairman of the Joint Chiefs of Staff.
- 3 Aug: U.S. Capitol, West Steps – Public concert.
- 4 Aug: Arlington Nat'l Cemetery – Full Honors Funeral.
- 4 Aug: Sylvan Theater, Washington Monument Grounds – Public concert.
- 5 Aug: Marine Barracks Wash. – Reception and Evening Parade hosted by SMMC IHO Wounded Warriors Cpl Justin Hennagir, USMC, Cpl Anthony Villarreal, USMC, and LCpl Justin Rokohl, USMC.
- 8 Aug: Arlington Nat'l Cemetery – Full Honors Funeral.
- 9 Aug: Women in Military Service to America Mem. – Pre-Sunset Parade reception hosted by PA IHO Mr. Ted Lerner, Managing Principal Owner of the Washington Nationals Baseball Team.
- 10 Aug: Arlington Nat'l Cemetery – Full Honors Funeral.
- 10 Aug: World War II Memorial – WWII veterans visit to the memorial sponsored by Honor Flight Chicago.
- 10 Aug: U.S. Capitol, West Steps – Public concert.
- 11 Aug: Arlington Nat'l Cemetery – Full Honors Funeral.
- 11 Aug: Sylvan Theater, Washington Monument Grounds – Public concert.
- 11 Aug: Home of the Commandants – Official dinner hosted by CMC IHO the Commandant of the Peruvian Marine Corps.
- 12 Aug: Marine Barracks Wash. – Reception and Evening Parade hosted by CMC IHO General Colin L. Powell, USA (Ret), former Secretary of State.
- 16 Aug: Women in Military Service to America Mem. – Pre-Sunset Parade reception hosted by the Marine Corps University IHO Mr. Paul M. "Mickey" Pohl.
- 17 Aug: U.S. Capitol, West Steps – Public concert.
- 18 Aug: Arlington Nat'l Cemetery – Full Honors Funeral.
- 18 Aug: Sylvan Theater, Washington Monument Grounds – Public concert.
- 19 Aug: Marine Barracks Wash. – Reception and Evening Parade hosted by M&RA IHO Mr. Jerry Storch, Chairman and Chief Executive of Toys "R" Us, Inc.
- 20 Aug: Northern VA Community College, Alexandria Campus – Orchestra – Public concert.
- 22 Aug: Arlington Nat'l Cemetery – 2 Full Honors Funerals.
- 22 Aug: Marine Barracks Parade Deck – Honors Ceremony in conjunction with the 2011 Brigadier Selectee Orientation Conference.
- 23 Aug: Arlington Nat'l Cemetery – Full Honors Funeral.
- 23 Aug: Women in Military Service to America Mem. – Pre-Sunset Parade reception hosted by C-4.

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- 24 Aug: U.S. Capitol, West Steps – Public concert.
- 25 Aug: Sylvan Theater, Washington Monument Grounds – Final concert of summer season.
- 26 Aug: Marine Barracks Wash. – Reception and Evening Parade hosted by CMC IHO the Montford Point Marines.
- 29 Aug: Arlington Nat'l Cemetery – Full Honors Funeral.
- 31 Aug: U.S. Capitol, West Steps – Final concert of summer season.

[Return to the index](#)

Plans, Policies and Operations

Quarterly Readiness Board (QRB) 6-8 Jul 11

- POR (Readiness Branch) QRB held in conjunction with PP&O/MARFORCOM Operations Summit 6-8 Jul
- Developed USMC readiness status for input to CJCS' 3rd Quarter Joint Forces Readiness Review which assesses strategic readiness to execute National Military Strategy

ACMC Readiness Testimony to HASC(R) 26 Jul 11

- POR developed ACMC's testimony and led preparation efforts; testimony complete.
- Will respond to Subcommittee's Questions for the Record for ACMC when they are forwarded for review and action

USMC Reconstitution

- POR is lead for Phase 1 of HQMC reconstitution effort which is proceeding on schedule
- Released reconstitution synchronization message to coordinate development of core/core plus METs with DC, CD&I's DOTMLPF efforts

MEU OAG 11-1.2 – MEU COs SVTC

- POE (Expeditionary Policies Branch) hosted a MEU COs SVTC as an "in-between MEU OAG" forum to address MEU issues and commanders' concerns
- Agenda topics included: Task Organization for MEU ACE of the future; MEU pre-deployment training program; UAS in support of ARG/MEU; AAV waterborne egress safety UUNS; MEU C4 issues; disaggregated operations; and MEU policy
- This was the first time MEU COs SVTC was held; it will now be regularly conducted during Jan and Jul quarters when there is no scheduled OAG

Amphibious Ship Events

Ships in inventory	29
Deployed	8
Between Deployments (In Maint/Not Available)	12
Between Deployments (Not In Maint/Available)	9

13th MEU (Boxer, Green Bay, Comstock) deployed
 22nd MEU (Bataan, Mesa Verde, Whidbey Island) deployed
 Cleveland (LPD 7) deployed ISO Pacific Partnership
 Germantown (LSD 42) deployed ISO Talisman Sabre 11
 Cleveland (LPD 7) decommissioning 30 Sep 11

MARSOC Advocacy Policy Marine Corps Order (MCO)

- PO-SOD completed first draft of MARSOC Advocacy MCO
- Desired endstate is an MCO which increases awareness, representation and integration of MARSOC's unique capabilities and requirements, while formalizing its inclusion in HQMC processes such as the GCE Conference, Ground Board, Expeditionary Force Development System, and the Planning, Programming, Budgeting, and Execution System.

San Antonio Medical Military Center (SAMMC) as Phase III Reintegration Facility

- Navy and Marine Corps personnel recovery (PR) personnel are working to establish SAMMC as the primary Phase III Reintegration Facility for both Services. SAMMC and U.S. Army South have necessary facilities and plans in place to conduct/support reintegration operations. U.S. Army South and SAMMC willing to provide support to other Services for reintegration operations.
- Navy PR personnel drafting decision paper to Navy N-1 recommending designation of SAMMC as primary reintegration facility for Naval Services. If both Services agree to designate SAMMC as primary reintegration facility, PO-SOD will work with Navy PR to draft MOA between DoN and U.S. Army South/SAMMC to detail supported/supporting responsibilities during reintegration operations.

GCE Operations Chiefs Conference

- Annual GCE Ops Chiefs Conference conducted 25-29 Jul 11 at Quantico, VA
- Results provided as input to fall 2011 GCE Combined Operational Advisory Groups and Ground Board

Squad Leader Development Program

- IPR for Squad Leader Development Program initiative held with ACMC on 28 July
- Initiative designed to enhance capabilities of our infantry squad leaders through training, education, and maturation billets
- Goal is to improve their ability to lead Marines in complex environments and missions expected to be faced in future

Cyberspace Integration Group (CIG)

- Director, PL Division attended the quarterly meeting of the Cyberspace Integration Group (CIG), hosted by DJ-3 and the PDUSD (Policy). The CIG is chartered to synchronize all DoD Cyberspace efforts for implementing the DoD Strategy for Operations in Cyberspace. The most relevant topic briefed was a deep-dive on Cyber C2 by the J-39 which is planning a Table-Top Exercise on 9-10 August to wargame various Cyber C2 models. The TTX will be attended by CIG 1-Star Senior Steering Group members and the outputs from the TTX will drive a STRATCOM-hosted Cyber C2 Senior Warfighter Forum on 30 August and an OPSDEPS tank in September.

Commandant's Planning Guidance Task 20—Institutionalize the FAO/RAO Program

- PLU briefed CMC on this task on 23 Mar 11 and obtained CMC decisions and guidance.

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- The following CMC decisions have been implemented: AFPAK Hands program management has been relocated to PLU; the FAO/RAO selection board has been incorporated into this summer's Career Professional Intermediate Board (CPIB), which will also select officers for the Special Education Program, career- and intermediate-level schools, and other education programs; and baseline planning is progressing well for the Foreign Area SNCO /Regional Affairs SNCO (FAS/RAS) program.
- Implementation of other decisions and guidance is ongoing.

Afghanistan (AFPAK) Pakistan Hands Program

- PLU has taken over management of the Marine Corps AfPak Hands program from M&RA.
- Several initiatives currently underway: improve inter-deployment training to ensure maximum flexibility in employment; ensure appropriate billet placement for USMC AfPak Hands, both in CENTCOM and between deployments; career progression/competitiveness management for AfPak Hands.

FY-12 USMC Campaign Support Plan (CSP)

- The CSP articulates Marine Corps activities and capabilities that contribute to the achievement of GEF end states and theater and functional campaign plan objectives. It serves as a primary planning tool for MARFORs and other Marine Corps security cooperation enabling organizations (e.g. Marine Corps Security Cooperation Group). It will help synchronize security cooperation force sourcing and resourcing decisions. Additionally, this year's CSP will announce new Service level initiatives supporting Marine Corps security cooperation.
- The signed FY12 CSP is on track for DC, PP&O signature by 30 Sep 2011; it will be incorporated into the Marine Corps Service Campaign Plan as a classified annex.

Commandant's Planning Task 14 – Improving Integration with the Interagency

- CMC approved an increase of 4 officers annually to interagency external billets at the Department of State and U.S. Agency for International Development. PL is working with MMOA to slot officers into most of these billets this summer.
- Also touching on interagency capabilities is the joint PP&O and Intelligence Department working group to examine Marine Attaché and Security Cooperation Officer billet requirements and distribution. The working group will develop recommendations for senior leaders to decide the proper alignment of these external assignments.

Maritime Security Cooperation Policy

- The draft Policy was developed based on a task from the 2010 Navy-Marine Corps Warfighter Talks.
- The Policy is intended to be a service chief-signed document that nests under and implements the Cooperative Strategy 21 and the Naval Operations Concept.
- Recently, two events have renewed interest in this policy initiative: the Navy-Coast Guard Warfighter and a review of the draft policy by the staff of the Deputy Undersecretary of the Navy (DUSN).

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- DC, PP&O is coordinating with the OPNAV and Coast Guard staffs to finalize the draft policy for service chief approval/signature by 30 Sep 2011.

United Arab Emirates (UAE) Foreign Military Sales (FMS) Training Case

- A formal Letter of Request (LOR) from UAE has been received, which amends the original FMS case by extending it for five years, expanding the number of trainers to 37, and commits the USMC to host five UAE companies per year for two weeks of training each at 29 Palms.
- The FMS case preparation timeline will impact the Phase II deployment of request for forces (RFF) 1243 USMC trainers. The original desired deployment date was Aug 2011, but the trainers cannot be deployed until the formal U.S. response is sent to UAE via a Letter of Offer and Acceptance (LOA) and the LOA is signed by the UAE. Sourcing post RFF has not been determined.
- Way Ahead: PLU-7 is supporting MFC and PO on timing of RFF personnel deployment and developing options for sourcing beyond the RFF for the duration of the FMS case.

Command and Control Relationships for Foreign Military Sales (FMS) Training Teams

- As part of the stand-up of the Marine Corps Security Cooperation Group (MCSCG) the command relationships of FMS teams, e.g. Saudi Marine Corps Training and Assistance Group, is being reviewed.
- Command is currently exercised by TECOM through Security Cooperation Education and Training Center.
- Way Ahead: PLU-7 is developing options and will address this issue at the 16 August MCSCG stand-up operation planning team led by MARFORCOM.

USMC Foreign Disclosure Conference

- This inaugural conference was conducted 19-21 July 2011 at the Washington Navy Yard.
- Participants included representatives from PP&O, DIRINT, MARFORs, MEFs, supporting establishment commands, Coast Guard and Navy (50-60 total attendees).
- BGen Mundy gave opening remarks and attended key portions of the conference.
- Agenda included Foreign Disclosure policy and implementation guidance, command-level situational awareness, Foreign Visits System overview, and briefs on the Foreign Disclosure programs of other Services.

MARCENT 3-Star Transformation OPT Update

- 3-Star Transformation was briefed to the EOS and clear guidance was received from the CMC on the way ahead.
- Way ahead: In accordance with EOS guidance MARCENT, MARFORCOM, and PLN will conduct small group OPT in early August followed by large group at a TBD shortly after.

Marine Corps Service Campaign Plan (MCSCP)

- AO coordination meeting is scheduled for 19 August in order to prepare for the second round of staffing of the MCSCP 2012. MCSCP publishing date will be April 2012.
- Way Ahead: Continue coordination with P&R and CD&I to synchronize parallel efforts (Service Health Assessment, Strategic Investment Plan). Coordinate with PP&O (PO) to

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incorporate EOS approved concepts on the 5-Yr Transition Plan, Operating Concept, Core and Core-Plus Mission Essential Tasks, and Irregular Warfare concept.

Comprehensive Joint Assessment (CJA)

- The J-5 sponsored CJA review began this week. The CJA feeds many Joint Staff processes and initiatives. Most notably, it assesses DoD's (Service Chiefs' and Combatant Commanders') ability to execute the National Military Strategy. The Marine Corps position will be developed in conjunction with the Deputy Commandants and MARFORs throughout the summer. Once 3-star level staffing is completed and approved by DC, PP&O, the CJA will be forwarded to CMC for review, approval and submission to CJCS by 30 Sep.

Draft FY12 Global Force Management Implementation Guidance (GFMIG)

- The Draft FY12 GFMIG has completed 3-Star staffing and is being routed for 4-Star Service concurrence. Currently, there are no contentious issues. Services and Combatant Commands are expected to concur without comment. USMC response due to the Joint Staff by 5 August.

Post JFCOM / MFR Command Relationships (COMREL)

- Preparing CMC message for release announcing CMC MFR COMREL decision and providing interim guidance regarding activation/integration of activated Reserve forces. Message has been staffed to the 3-Star level (MFC/MFP/MFR/M&RA/I&L).
- Way ahead: Route for approval and release by 5 Aug.

Marine Corps Information Operations Center (MCIOC) Command Designation

- Total Force Structure Division (TFSD) has released the MCIOC command designation package and will publish MCBUL 5400 by mid-August. The Colonels Command Screening Board included the MCIOC for O-6 slating. (22 Jul).

MCIOC Personnel

- Information Operations Planning Team – 3 (IOPT-3) conducted a 3 week pre-deployment IO Planning Exercise in preparation for their fall deployment to RC (SW).

Communication Strategy

- MCIOC hosted LtGen Paxton, CG II MEF, for a briefing and tour of facility. Topics included Military Information Support Operations (MISO) and Special Technical Operations (STO) vignettes. (13 Jul)
- MCIOC hosted CAPT Walls, Navy Information Operations Center (NIOC)-Norfolk Executive Officer, emphasizing the need to build a Naval (not just Navy & Marine Corps) IO capability for the ARG/MEU. (18 Jul)
- CDR Oubre (NAVCENT) visit to increase NAVCENT awareness on MCIOC mission/CONOP and discuss IO/Special Technical Operations (STO) support to MEUs. (28 Jul)
- MCIOC hosted Major General Francis Howes, Commandant General of the Royal Marines, for briefing/ tour of the facility. (29 Jul)

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- Ambassador F. Cook, POLAD to CMC visited MCIOC for briefing and discussion. (29 Jul)

Marine Corps Information Operations Center (MCIOC) Deployed Personnel

- Currently there are 25 MCIOC personnel deployed: 8 Information Operations Planners, 11 MISO Marines, 1 Cyber Support Element-Afghanistan (CSE-AF), and 1 Contractor deployed in support of operations worldwide.

Legislative Affairs

- On 26 July, PD and JGPO briefed SASC and SAC-M staff on the Preferred Laydown “Cost and Timeline to Complete”. This information has been requested by both the SASC and SAC for the past two years. The same brief was given to the HASC and HAC staff weeks earlier. Briefs were given with the specific consent of OSD.

Programming and Budget

- The DoN Program Budget Coordination Group (PBCG) met in July to discuss funding requirements related to the MCAS Iwakuni Master Plan and the forthcoming PR-ordered move of CVW-5 from Atsugi (2015-16 timeframe). Key takeaways:
 - DoN will address Iwakuni DPRI costs in POM-14 FYDP.
 - PBCG Chair (RAM Mulloy) advised OPNAV reps that Navy has a substantial reimbursable bill to USMC for CVW-5 related costs.
 - P&R will fund FY-13 requirements from internal USMC O&M funding lines.
- The DoN Small Group approved an FMB-proposed Guam MILCON control modification that delays the construction timeline on Guam 18-24 months. This profile funds only “low-risk” projects in FY 13 and FY-14 and reduces the proposed funding in those years to \$146M and \$256M respectively. The plan then adopts a fixed funding profile of approximately \$700M/yr throughout the remainder of the FYDP. It is unknown if OSD will support the DoN proposal as it injects a 3-4 year delay in executing some GoJ funded projects from FY-11.
- Congress is divided over funding the Guam build-up in FY-12. DoD only requested two MILCON projects in PB-12: (1) North Ramp Utilities, Andersen AFB (\$78.6M); and (2) Finegayan Water Utilities (\$77.3M). HASC and HAC approved both, SASC and SAC marked both. Marks will now proceed to conference.

Emergency Management Command and Coordination (EMC2)

- A Marine Requirements Board (MRB) was conducted on 26 July to discuss funding concerns and provide an in-process review on efforts related to EMC2. Three COA’s will be proposed to the MRB; only two will go to the MROC for decision:
 - P&R find the POM13 resources required (~\$127M additional over the FYDP).
 - Design-to-Cost with what has been provided and accept a certain amount of risk.
- Return to the MROC in late August/early September to decide on the above COAs. Also, DC P&R will identify offsets and modify the funding profile so MCSC can execute the program.

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SAN FRANCISCO Fleet Week Senior Leader Seminar and Crisis Response TTX

- Planning for this year's Fleet Week Tabletop Exercise (TTX) and Senior Leader Seminar (SLS) is on-going with the mid-planning conference that happened on 14 Jul. I MEF will support to both exercises. Fleet Week is summarized as follows:
 - 1st MEB CE with I MEF SPMAGTF will conduct the San Francisco Fleet Week (SFFW) from 4-10 October.
 - SFFW's purpose is to showcase the Marine Corps' full spectrum of amphibious resources and capabilities with a focus on support of civil authorities during natural disaster crisis response (DSCA) and to generate opportunities for the Marine Corps recruiting, community relations, and public affairs efforts while better positioning the City & County of San Francisco for disaster response.
- Prior to SFFW a Tabletop Exercise with four areas of focus: Communications, Logistics, Information Sharing and Dissemination, and Medical Response will be conducted 8 September.
 - Participants will be experts from 12 functional areas to include: Col/CAPT Leadership w/ junior Field Grade planners/representatives; MEB planners/representatives from G3, G4, G6, Medical, PAO; Senior LCE & ACE planners/representatives; and MARFORNORTH FEMA Region IX MEPLO.
 - During SFFW, a Senior Leaders' Seminar will be conducted in two sessions; the first on 6 October with MGen Spiese speaking; and the second on 7 October. PP&O support is limited to assisting in exercise planning and development and support to I MEF, as required.

Partners in Diplomacy Museum Exhibit at the National Museum of the Marine Corps

- The Department of State, Bureau of Diplomatic Security is hosting a special museum exhibit honoring the Marine Security Guard program.
- The opening is scheduled for Tuesday Oct 4, 2011 at 1100-1230.
 - CMC will be in attendance
 - Invitations for ACMC and DC/PP&O have been submitted to their respective offices.

Strategic Weapons Facility Security Post Validation (SPV)

- IAW with DODINST S-5210.41M, Nuclear Weapons Security Manual, a Navy-Marine Corps team is conducting a regularly scheduled SPV.
 - 21 July, Navy-Marine Corps precepts assessments were signed
 - 27 July, Confirmation brief by Marine Security Force Regiment Commanding Officer to Director Strategic Systems Program on CONOPs of SVP.
 - 1-13 Aug on site assessments of Strategic Weapons Facilities Pacific and Atlantic.
- Following the assessment, the table of organizations for Sailors and Security Force Marine will be staffed by the separate service headquarters for validation and appropriate sourcing.

Active Denial System (ADS)

- DC, PP&O is scheduled to witness a demonstration of the Active Denial System on 2 Aug 11 at Kirtland AFB, NM. The JNLWD is continuing to coordinate with the Navy International Programs Office (IPO) and Joint Staff J-5 regarding a potential brief to the Israel Defense

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Attaché on ADS. The topic of ADS was discussed during ADM Mullen's 18 July 11 visit to Israel. At the Navy IPO's request, we have also done preliminary coordination with Kirtland Air Force Base in the event that Israeli Defense Forces representatives would like to see a system demonstration. Additionally, Mr. Lumpkin, Acting Assistant Secretary of Defense (Special Operations & Low Intensity Conflict) has tentatively scheduled a 20 Sep visit to Kirtland AFB for the Active Denial System demonstration.

NATO's System Analysis and Studies (SAS-078) Conference

- The JNLWD hosted NATO's SAS-078 Conference on 6-8 July in Dumfries, VA. Established in 2008, SAS-078 is NATO's Capabilities-Based Assessment effort for Non-Lethal Weapons, in which the Director, Joint Non-Lethal Weapons Directorate is the Chair. During the conference, the SAS-078 Experimentation Group completed an initial draft of a NLW Experimentation Guidebook and identified remaining requirements for guidebook completion. The SAS-078 Writing Group detailed NLW requirement characterizations, current and programmed NLW capabilities available across NATO member nations, gaps between requirements and available capabilities, candidate non-materiel and materiel solutions, and remaining capability gaps. This effort supports development of a detailed outline for the SAS-078 Final Report and a timeline to complete the writing and review process.

U.S. Marine Forces Africa (MARFORAF) Escalation of Force (EoF) Training Initiative

- MARFORAF is providing EoF training to Operation ONWARD LIBERTY mentors in Liberia to prepare them as NLW trainers for the Liberian Armed Forces. This effort will be undertaken in response to a request from the US Ambassador to Liberia to prepare Liberian forces to maintain civil order during the 2011 presidential election period. The EoF training team will consist of members of MARFORAF's Security Cooperation Team augmented by the Army's 21st Theater Sustainment Command, located in Kaiserslautern, Germany.

EUCCOM – Israeli Defense Force (IDF) Bi-Lateral Staff Talks

- The purpose of the Bi-Lateral Staff Talks held 29-30 June 2011 was to share concepts of employment, specific system information, and basic tactics, techniques and procedures (TTPs) for use of NLW. Senior officers present included the USUEUCOM Deputy Commander, LTG Gardner and the IDF Deputy Chief of Defense MG Naveh. The goal was to generate a discussion on how the IDF might incorporate NLW into their border security operations. The primary discussion following the brief was the need to increase the stand-off range offered by existing IDF NLW.

USCENTCOM EXERCISE EAGER LION 2011

- Amman Jordan 22-29 June 2011 EAGER LION 2011, USCENTCOM and USSOCOM CLO provided Non-Lethal Weapons (NLW) educational and informational briefs, and static NLW display to 65 Senior Jordanian, U.S. and Coalition Country Partner allies' attending the USCENTCOM sponsored Joint and Combined Training Exercise held at King Abdulla Special Operation Training Center (KASOTC) 26 June 2011. The NLW informational briefing, and NLW display improved the knowledge and understanding of NLW capabilities within a variety of mission areas, strengthened relationships, and cooperation between US,

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Jordanian and other Coalition forces and most importantly will result in expanded opportunities for EAGAR LION 2012, to include NLW Live Fire demonstrations, and inclusion of increased NLW planning and employment within the 2012 exercise objectives. Additionally, Exercise EAGER LION 2011 will result in a substantial increase of future NLW engagements with numerous coalition countries throughout the CENTCOM AOR in FY-12.

[Return to the index](#)

FOUO

Programs and Resources

NSTR

[Return to the index](#)

FOUO

Safety Division

- During July, we lost a Marine and very seriously injured another when a refueling truck overturned--it appears the driver, who was killed, was not wearing a seatbelt. This is our 3rd military vehicle fatality of the year, but our rate is approximately 50% below last year's. Still, on-duty fatalities have been trending down largely because Marines adhere to established procedures and PPE requirements.
- The most recent Aviation ORM status report was the best since implementation in 2005 and was the first month that 100% of requirements was completed by every Squadron in the Marine Corps--this represents an exponential improvement in our safety, operational and maintenance posture that ties directly to Aviation safety tracking along the same successful path as last year's.
- Additionally, we suffered the loss of two Marines in motorcycle mishaps bringing us to 12 motorcycle fatalities for FY11--3 more than all of FY10. Though both Marines were properly trained with the basic and Sportbike rider course, both fatalities involved judgment errors and excess speed. More distressing was that one of the Marines, a SSgt, was not wearing a helmet and died of head trauma. We have also had several recent motorcycle mishaps that have resulted in broken bones, fractured discs, injured joints, a collapsed lung, and severe cases of arm, leg & shoulder road rash. Of growing concern is half of our motorcycle fatalities had not completed required training and 8 of 18 PMV--4 fatalities were not wearing seatbelts. We also suffered our second recreational/off-duty in as many weeks when a 2nd Lt drowned while boating--our third water related fatality of the year.
- Fortunately our alcohol-related fatalities are slightly trending down, and our recreational/off-duty and on-duty mishaps still are near 50% less than this time last year. Our most recent known alcohol-related fatality was involved in a motorcycle mishap four weeks ago. However, we have also had some recent less-than-fatal alcohol-related PMV-4 mishaps that have put Marines into a coma, various states of permanent-partial disability, and other less than full mission-ready conditions from their injuries.
- Class B & C recreational mishaps are trending downward in part because of better risk management leaders and Marines. Although there has been uptick in PMV fatalities and in Class B PMV mishaps, Class Cs are trending south and long-term improvements in seatbelt use have prevented many Bs & Cs from being Class A mishaps--seatbelt use continues to save lives.
- The next Executive Force Preservation Board is scheduled for Wednesday, 21 September at the Clubs of Quantico.
- Participated in the Rotary-Wing Aircraft Seating Forum, 26-27 July at Navy Memorial Theater, Washing DC.
- Participated in the Physiologic Episode Team Meeting, 31 July-4 August at NAS Whidbey Island, WA.
- Eleven CMC SD sponsored Marine Corps students are in training at the Aviation Safety Officer Course at NAS Pensacola, FL. The 4 week course runs from 26 July-25 August 2011.
- A Strategic Planning Workshop was hosted for the Safety Community of Interest (COI) safety occupational series' on 12 & 13 July. Select civilian safety specialists met in Fredericksburg, VA to develop short/long term goals, establish a Steering Committee, and

identify strategies & communication processes and to develop a structured plan for the COI Manager/Leader.

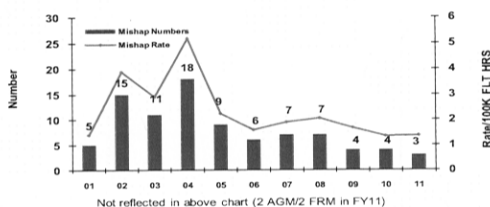
- Five Marine Corps students (3 military, 2 civilian) are in training at the Joint Services Safety Course at Fort Rucker, AL. The 15 week course runs from 3 May to 19 Aug 2011.
- Pre-Executive Force Preservation Board for Safety Managers was hosted on 2 - 3 Aug 2011 at the Marine Corps Reserve Center in Orlando, FL.
- MCO 5100.29B, Marine Corps Safety Program, was signed and released.
- MCO 5100.19F (DRAFT), Marine Corps Traffic Safety Program, has completed consensus review and was submitted for final editing.
- MCO 5100.35 (DRAFT), Tactical Safety Specialist Program, has completed consensus review and is undergoing final edits.
- MCO 6260.1F (DRAFT), Marine Corps Hearing Readiness and Preservation Program, is being drafted for independent review.
- MCO 6200.1F (DRAFT), Marine Corps Heat and Cold Stress Programs, is being drafted for review.
- MCO 3500.27C (DRAFT), Operational Risk Management (ORM), has been submitted for independent review.



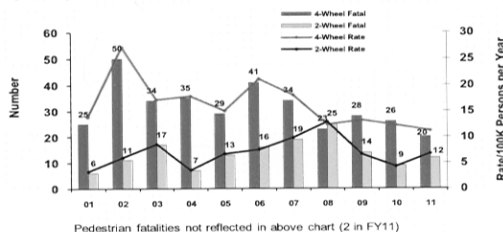
Warrior Preservation Metrics

Safety Division

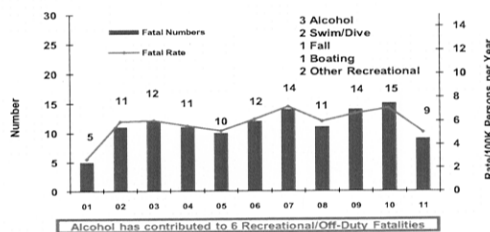
Aviation Class A Flight Mishaps



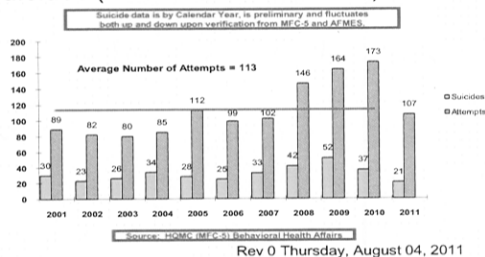
Private Motor Vehicle Fatalities



Recreational/Off-Duty Fatalities



Suicides (Based on Calendar Year)



Major Mishaps This Period (5 July 2011 through 4 Aug 2011)

• **Aviation:**

- 20110706. Sgt, HMLA 369, 3D MAW, MARFORPAC. Aircraft crashed while conducting practice landing ops in 62 Area. Sgt #1 died at the crash site. Pilots (2) and crewmembers (Capt, 1stLt, Sgt #2 and two LCpls) were hospitalized with non-life threatening injuries.
- 20110706. SSgt, VMM 264, 2D MAW, MARFORCOM. (FRM) Upon departure from a landing zone, SNM fell to his death from the ramp of his aircraft while manning the ramp mounted weapon system.
- 20110710. VMFA 323, 3D MAW, MARFORPAC. (FRM) While conducting air to ground combat operations, aircraft executed GBU-38 delivery wounding 3 Afghan National Army (ANA) personnel, and wounding 1 US military personnel. (Mishap may be downgraded pending final prognosis of injured personnel).

• **Operational:**

- 20110719. Cpl, MWSS 373, 3D MAW, MARFORPAC. SNM died when an M970 Refueling truck rolled over on interstate 8 and Ogilby road exit, 18 miles west of MCAS Yuma in support of Exercise JAVELIN THRUST. A-Driver's (LCpl) left arm was amputated.
- 20110731. SSgt, Sgt (2), GySgt, MARSOC. Three Marines (1 SSgt, 2 Sgts) died when they were trapped by a fire while they were sleeping in CHUs within the Commando Camp expansion being built outside of Camp Lawton. 1 GySgt survived and is VSI.

• **Off-Duty:**

- 20110706. Cpl, 9th COMM BN, MARFORPAC. After participating at a unit sponsored event, SNM borrowed a 2006 Kawasaki ZX10. Riding at a high rate of speed, SNM failed to negotiate a curve, lost control and struck a tree. SNM was pronounced dead at the scene. SNM just recently completed BRC on 6 Jun 11.
- 20110712. Maj, MARSOC. SNO was performing the recreational sport of BASE-jumping when he collided with the side of a mountain. He was pronounced dead at the scene of the incident by a paramedic.
- 20110723. LCpl, CLR 2, 2 MLG, MARFORCOM. SNM was involved in a single vehicle crash. He was ejected from his M/C and died.
- 20110724. SSgt, CLR 27, 3 MLG, MARFORPAC. SNM died in a M/C accident after sustaining a severe head trauma. He was not wearing a helmet at the time of the accident.
- 20110724. 2nd Lt, MATSG 21, TCOM, MCCDC. SNO's remains were recovered by local authorities after he apparently fell from a boat and drowned in the Perdido River.
- 20110730. LCpl, PFC, 3/11, 1ST MARDIV, MARFORPAC. SNMs died in a vehicle accident IVO 801 Lincoln Military Housing when the vehicle hit a patch of sand, crashed into a pole, and caught fire.

[Return to the index](#)

Marine Corps Systems Command (MCSC)

Thor III Dismounted CREW System

- 733 systems are on hand in OEF.
- Additional requirement for 97 systems was approved in Jul.
- 55 of the 97 are on hand in OEF; remaining 42 will be shipped in Apr 12.

Expeditionary Fire Support Systems (EFSS)

- An EFSS/AAVP7A1 (Amphibious Assault Vehicle) integration test in support of mobility and alternate method of deployment is scheduled for 4th Qtr, FY 11. A successful integration test will provide MAGTF Commanders an alternative means to establish direct support fire support ashore in the initial phase of an amphibious raid or assault without additional resource or material requirements.

Improved Modular Tactical Vest (IMTV)

- The IMTV is an UUNS and replaces the Modular Tactical Vest (MTV).
- The IMTV will provide improved load carriage, shoulder comfort and cummerbund stability.
- Fielding of 108,000 IMTVs is expected to begin Oct 11.

Plate Carrier (PC)

- The PC will replace the Scalable Plate Carrier (SPC) currently fielded to Marines in OEF.
- The PC will reduce weight, reduce thermal loading, and improve mobility by reducing the soft armor area of coverage.
- Improvements made to the PC include incorporation of a quick release mechanism, integrated shoulder padding, and a cummerbund that is interchangeable with the IMTV.
- Fielding of 108,000 PCs is expected to begin in Nov 11.

Enhanced Combat Helmet (ECH)

- The ECH is an UUNS and is being co-developed with the Army and Navy.
- The Program Office has been actively working with DOT&E, MCOTEA, ATC and the US Army in developing a path forward for the program to include the DOT&E protocol changes.
- Initial fielding of the ECH is expected for 2nd Qtr, FY 12, upon successful completion of a second First Article Test tentatively scheduled to begin Oct 11.

Ammunition – OEF

- Current expenditures to date: \$53.8 million
- All current ammunition will continue to be sustained from Kuwait theater stockpile with call forward resupply to supported forces. No ground munitions shortfalls are reported.

[Return to the index](#)